

Exporting to **SWITZERLAND**

—
A guide for clients



Going Global

#GlobalAmbition

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Enterprise Ireland in the Eurozone

The Eurozone markets are a cornerstone of Enterprise Ireland's strategy to accelerate market diversification in order to continue to deliver sustainable economic growth. The ability to seek out new international opportunities and capitalise on them will be a key success factor for Irish companies in the period ahead. In addition, as part of the governments stated ambition to grow the domestic SME sector, Enterprise Ireland is committed to increasing the number of new exporters in the Eurozone.

The EU single market is particularly attractive for Irish exporters thanks to the absence of customs and tariffs as well as regulatory alignment in many areas. The absence of foreign exchange costs in the Eurozone market is an additional attraction in those 19 countries who have adopted the euro.

While the multinational sector has reaped the benefits of the single market, Irish owned businesses have yet to take advantage of what is the biggest Free Trade Agreement in the World.

Enterprise Ireland client exports to the Eurozone (2020: €5.8bn) are less than 80% of the value of those to the UK (2020: €7.51bn) despite the fact that the Eurozone population and Eurozone GDP is 5 times that of the UK.

Enterprise Ireland's Eurozone Strategy aims to inspire and support more companies to enter and scale in Eurozone markets. Since it was launched in 2017 exports to the Eurozone have increased by over 33% (to 2019); growth in Enterprise Ireland client exports increased by 15% in 2019 alone and increased by 1.6% in 2020 despite the challenges of Covid. However, the markets still remain relatively untapped and Enterprise Ireland is committed to continuing this strong growth.

Enterprise Ireland's Eurozone Strategy ultimate goal is for the Eurozone market to become an extension of the Irish domestic market for Irish businesses. It seeks to do this by creating an awareness of the opportunities afforded by a single market and a single currency and by providing the necessary supports to Irish owned businesses to exploit them.



Enterprise Ireland currently has 8 offices in 6 countries across the Eurozone

Country	Offices	2020 exports
Netherlands	Amsterdam	€1.71bn
Germany	Dusseldorf, Munich	€1.29bn
France	Paris, Lyon	€1.1bn
Belgium	Brussels	€546m
Italy	Milan	€431m
Spain	Madrid	€356m
Total Eurozone		€5.856bn



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Bern

Capital



8.71m¹

Population



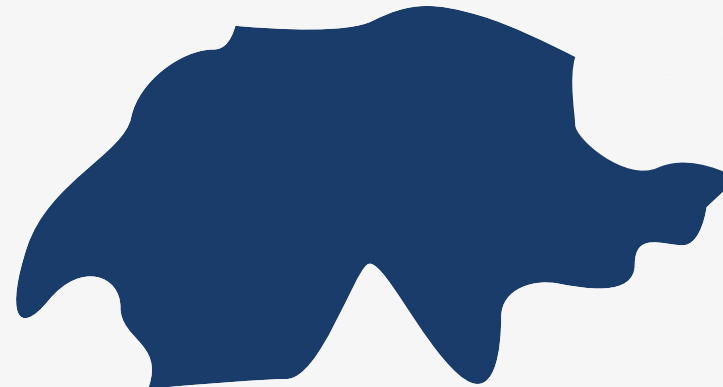
\$81,994²

GDP per capita



€394m³

Enterprise Ireland
Client Exports (2020)
(Exports to Switzerland
and Liechtenstein combined)



For more information: Watch video



Why Export to Switzerland

As one of most competitive economies in the world, Switzerland has one of the highest rates of GDP per capita anywhere, an attractive tax regime, a stable legal and political system, a flexible labour market and a highly-educated workforce.

With a population barely double that of our own, Switzerland is the 10th largest Enterprise Ireland client export market in 2020, with exports of €394 million.⁵

For Irish exporters, the Swiss market is attractive not least because of its high-purchasing power and good payment habits. Payment defaults and returns rates are significantly lower than elsewhere, and the low VAT rate at 8% is much lower than in other EU countries.

The Swiss are at the forefront of innovation. It is the world's most innovative country, according to the Global Innovation Index 2019⁴. Almost 3% of GDP is invested in R&D.

Many Irish companies have found customers in Switzerland to be much more open and ready to adopt an innovative new product or system compared to larger markets nearby. This “early adopter” reputation is recognised elsewhere in Europe, and as such, winning Swiss business carries a lot of weight. Therefore, in a strategy to internationalise your business, gaining a foothold in Switzerland can be a springboard to selling onwards into nearby European markets and beyond.

Switzerland is home to leading industry clusters, for example the Life Sciences cluster in the northwest region of Basel. In addition to chemical and pharmaceutical firms like Novartis, Roche, and Syngenta, it encompasses a dense network of medtech, biotech and nanotech companies.

Other Enterprise Ireland client companies are selling into Switzerland, so why aren't you?



Acquiring an ever-greater relevance is the **Swiss Information and Communications Technology (ICT) sector**, with companies such as IBM and Google establishing offices in Switzerland.



Geneva, Lugano and Zug are key **trading hubs for commodities**. Renowned companies such as Vitol, Glencore and Cargill are based there.



Some of the world's largest **banking and insurance providers** including Zürich Insurance, Swiss Life, Credit Suisse, UBS and Julius Baer are located in Switzerland. The sector is spread between Geneva, Zürich, Basel and Lugano.



Switzerland has a strong reputation for the quality of its **engineering**, embodied by giants such as ABB, Alstom, Bombardier, Sauer and Schindler.



Switzerland is a **high-tech export nation** in need of sophisticated high-end component suppliers. Since Switzerland is an expensive country to manufacture, the focus is largely on new technology and high-quality subcomponents.



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Get Ready to Do Business in Switzerland



Like the watches for which they are famous, the Swiss value precision. Usually rational and understated by nature, Swiss businesspeople are swayed by details, facts and figures rather than bluster and claims that can't be supported. The more information that you can provide about your product or service, the better they will be able to evaluate its merits and come to a decision. Technical presentations, rather than sales-led or marketing-driven messages, are the best way to convince a Swiss audience.

The phrase “*liefere nöd lafere*” sums up their approach to business. It means: “Deliver, don't just talk about it.”

Accordingly, Swiss customers expect you to do what you say and to fulfil any commitments you make. What may seem like conservatism in their business culture also has its advantages: a Swiss company is unlikely to change suppliers on a whim, since it makes decisions based on medium and long-term thinking. Irish companies that are successful can generally look forward to a strong working relationship over several years.

Switzerland is known for being an early adopter market and for innovation. Swiss organisations are open to trying a new product or service, provided there is sufficient value demonstrated to them by doing so.

The Swiss market is not especially cost-sensitive; customers are unlikely to argue on price, provided you can show value and that all aspects of the deal are clearly stated. However, Swiss customers will expect you to at least meet, if not exceed, the terms of your agreement, and to continually deliver over the lifetime of the contract.

Detailed documents and product specifications are highly valued in Switzerland. When speaking to a potential customer about setting up a meeting, offer to send them some documentation about your product or service. Bear in mind that while their spoken English may be good, your counterpart may appreciate having this material translated.



Business Culture

The Swiss may have a reputation for being meticulous. When presenting in Switzerland, Irish companies should be prepared to answer a lot of questions and provide high levels of detail. The key is to listen closely to what the customer really needs, as opposed to leading with what your company wants to sell.

Supporting your pitch with verifiable data will also help to convince your hosts. For example, if you say you can save costs or reduce inventory by a particular amount, you will need to specify exactly how much.

Meetings and presentations

Meetings should ideally be scheduled one to two weeks in advance. Swiss people may want to know whom they are meeting and so it is a good idea to provide names, titles and positions of responsibility of those attending ahead of time.

Seniority is important in Switzerland – at meetings attended by many people, introduce the highest-ranked members of your team first. Furthermore, it's good practice to address someone first by his or her professional title, such as Dr, then their surname. Only use their first name when invited to do so.

Ideally, you should arrive at least five minutes early and be sure to phone ahead if you think you'll be late. Arriving 15-20 minutes ahead of time will impress the Swiss while tardiness will cause offence.



Get Ready to Do Business in Switzerland

(continued)



Auditing

While innovation is welcomed and actively sought, the Swiss are risk-averse. You can expect they will want to conduct rigorous checks on any potential supplier and its business processes. Swiss companies expect a lot of communication before entering into a partnership.

Many Swiss customers like to visit a potential partners facilities as part of a thorough risk-assessment process, and they may also perform full due diligence before choosing a supplier.

In some cases, this “supplier auditing” process extends to wanting to speak with the Irish company’s current customers, so facilitating contact between your counterpart and current customers will be appreciated.

Meetings will follow an agenda with the actions to be covered which is usually prepared and circulated to all parties expected to attend, and is then followed strictly once the meeting is underway.

Presentations should get to the point quickly using direct, clear and logical language. Also, it’s a good idea to give a brief summary of your presentation before launching into the formal pitch.

More so than in many other countries, the Swiss are keen to exchange business cards, so be sure to bring plenty of them when you travel there.

Common pitfalls

The Swiss are extremely attentive and it is rare that a Swiss person will forget what has been said. The Swiss can be rather earnest, so it is advisable to avoid making jokes until you are sure of your ground. If all goes well, though, Irish exporters can expect long-lasting supplier relationships.

ROUTES TO MARKET



Distributors or wholesalers

Heavily reliant on exports, the Swiss are naturally open to discussing business with international companies, and this attitude extends to their willingness to meet with Irish companies and discuss possible opportunities for partnerships as well as sales.

Direct sales from Ireland

This willingness to work with international companies is a plus for Irish firms as it means that you won’t be required to set up a presence at an early stage of market development. It’s been said that Swiss organisations are less concerned about whether or not you have a formal presence in the country, as far more important factors are the quality of your product or service, the attractiveness of your offer and how it solves a business problem.

You may be able to meet a prospective customer at a trade show and arrange subsequent presentations through direct contact. However, you can expect to be questioned on your company’s ability to follow up on commitments it makes, as this is a hallmark of Swiss business culture.

Partners

Your route into a new market is usually smoother when you have a local partner. This usually leads to higher levels of sales, however you may be sacrificing margin. Unlike in other overseas’ markets, partners are not essential in Switzerland and many Irish companies have been able to sell directly.



Get Ready to Do Business in Switzerland

(continued)



Enterprise Ireland recommends first making a business case for working with a partner or not; don't assume by default that you need to have somebody on the ground to represent your company. In a market where middlemen are not essential to doing business, it makes sense to look for the most cost-efficient route for your company.

Consultants/commercial agents

Working with a self-employed consultant who represents your company as an outsourced salesperson is an attractive option in Switzerland for several reasons: the cost of employing a full-time member of staff in the market can be considerable, as Switzerland is one of the world's most expensive countries. What's more, while it's possible to conduct many business dealings through English, working with an experienced business development executive who has good contacts can help you to build sales leads more quickly at an early stage.

Swiss companies will appreciate if you have a locally-based representative in the market, as it's seen as a sign of your commitment. If that is not possible, however, they would almost prefer to deal with an Irish executive who visits regularly, rather than with a sales agent based in France or Germany, who has been assigned the Swiss market.

Enterprise Ireland's office in Düsseldorf, which is responsible for the Swiss market, can provide lists of possible agents and can contact potential representatives in the market. It can also broker contacts with business accelerators – experienced consultants with contacts and expertise in a particular sector who now provide their services to companies looking to sell into the region.

Some funding may be available to enlist the services of a business accelerator. However, this is usually for a fixed term and you should set aside sufficient funding to continue working with this consultant beyond the initial contract in order to keep up momentum in the market.

Lastly, keep in mind the cultural differences between the regions in Switzerland. This may necessitate having to employ different agents depending on the region you are targeting.

Distribution

Switzerland is a landlocked country, so you should keep logistical factors in mind if you plan to supply products to the market via a distributor. While the transport infrastructure is of a very high standard, there are certain restrictions around the height, width and weight of freight vehicles, and limits as to when they are allowed to travel on the roads.

Seek advice on sourcing an appropriate distributor for your product. Switzerland Global Enterprise (see <https://www.s-ge.com/en/sbh>) has a domestic network within Switzerland that includes the various cantons' chambers of industry and commerce. This may be a useful point of contact when trying to identify potential partners.



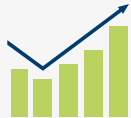
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Things to Consider



Market landscape

What is the size of your target market? Is it dominated by a few, strong players or fragmented with many small competitors?



Market trends

What are the current market trends for the sectors you will be targeting? If there is an obvious gap in the market, find out why: it may exist for a reason.



Target market

How does your target market make buying decisions? Who are the relevant decision makers - what are their job title and responsibilities?



Market segmentation

Who are your most likely customers, where are they located, how and what else do they currently buy, who are their influencers and what 'need' are you fulfilling?



Market competition

Who are your rivals in the market and how do their offerings compare with and differ from yours?



Market research resources

Being abreast of local market trends, especially in your sector, will help enormously when it comes to building your knowledge about the Swiss market.

Enterprise Ireland's Market Research Centre offers client companies access to market intelligence in the form of company, sector, market, and country information to explore opportunities and compete in international markets.



Key Growth Opportunities in Switzerland



Switzerland is a high-tech export nation in need of sophisticated high-end component suppliers. Since Switzerland is an expensive country for manufacturing, the focus is largely on new technology and high-quality subcomponents.

A strategy to internationalise your business gaining a foothold in Switzerland can be a springboard to selling onwards into nearby European markets and beyond.



Life Sciences

Switzerland's pharmaceutical cluster includes two of the world's largest companies in this sector, Novartis and Roche, as well as others such as Janssen-Cilag, Serono and Weleda. It is also home to significant European operations for multinationals such as Pfizer, Baxter Healthcare and AstraZeneca. The sector employs more than 47,000 people.

Switzerland is Europe's biggest producer of pharmaceutical products with exports valued at €82.3 billion in 2019. Pharmaceutical & Chemical products are also the second largest import category for Switzerland with imports of \$51,272 billion in 2020⁵.

In terms of R&D spend in the pharma industry, the 24 largest companies forming the Interpharma association spent a total of CHF96 billion on research and development worldwide in 2017. Of this, CHF7 billion was invested in Switzerland. According to a 2018 report by Interpharma, the association of Switzerland's research-based pharmaceutical industry, investment in research and development has been especially high among companies that have their headquarters in Switzerland, such as Roche and Novartis⁶.

Switzerland is also home to over 300 biotech companies employing more than 14,300 people, and investing over CHF2.205 billion in R&D in 2020⁷. The biotech clusters are widely spread - not only in Basel but also in Zürich & Geneva⁸.

The medical technology sector includes 1,400 companies. This includes manufacturers of medical devices, suppliers, distribution & sales companies and service providers. Growth in the medtech sector has been stable for years and is regularly well above that of Switzerland's GDP⁹.

Switzerland has close cooperation between universities and the private sector. This results in a high research productivity in the biotech sector.

Startups and spin-offs are supported by world-class research institutions and excellent infrastructure of technology and innovation parks. Start-ups and resettlements of foreign companies receive up to 10 years full or partial exemption from corporate and capital taxes at cantonal level.

Life sciences companies – from emerging start-ups to multinational enterprises – face new challenges in a rapidly changing health care ecosystem. Payers and regulators are increasing scrutiny and accelerating the transition to value and outcomes. Big data and patient empowering technologies are driving new approaches and enabling transparency and consumerism.

The future prospects are promising according to the Swiss Biotech Association. A full development pipeline and the quality of its patents would secure a strong, competitive role for Swiss biotechnology in the world market in the long term.



Financial Services and Fintech

The financial sector remains an important pillar of the Swiss economy. Some of the world's largest banking and insurance providers including Zürich Insurance, Swiss Life, Credit Suisse, UBS and Julius Baer are located in Switzerland. The sector is spread between Geneva, Zürich, Basel and Lugano.

Switzerland has more than 320 banks, 250 insurance companies and more than 2,300 pension funds.

The Swiss finance and insurance sector employs more than 200,000 people.



Key Growth Opportunities in Switzerland

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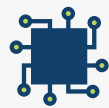


With the adoption of the new banking regulation and the creation of a business model-neutral fintech license, Switzerland is doing pioneering work: Market entry barriers for fintech companies will be reduced in the future and the competitiveness of the Swiss financial center sustainably strengthened.

The lending business remains an attractive business for Swiss banks, however, Swiss banks are increasingly investing in new distribution channels and new technologies, and partnerships with non-banks, such as fintech companies.

Digitisation is the most important driver for long-term structural change Swiss banks are undergoing. In previous years, the majority of banks saw digitisation above all as an additional sales channel, which complements the existing business. Nowadays Swiss banks are increasingly recognizing the potential of digitization.¹⁰

With the increase of digitalisation professional and secure handling of data has become another the central challenge for the Swiss finance and banking industry. Cyber Security is a current focus. Because of its tradition of banking secrecy and data protection, Switzerland is fertile ground for cyber protection services.¹¹



Information and Communication Technology (ICT)/ Data Centres

The Information and communication technology sector (ICT) is a key growing sector for the Swiss economy, ranking 6th in the World Digital Competitiveness Ranking by IMD (2020) and boasting an export value of CHF 19.2 billion CHF in 2018¹².

Digital Switzerland is a Swiss Government initiative that hosts a variety of activities to promote startups. It is intended to establish Switzerland as an attractive option for innovative young companies. Startups and newly-established foreign companies are eligible for partial, or in some cases complete, exemption from corporate and capital taxes at cantonal level for a period of up to ten years. This initiative reflects the commitment of the Swiss Government towards its strategy to promote the ICT sector.

Universities like the ETH Zurich cultivate intensive research collaborations with global IT players. Private research centers such as the IBM Research Laboratory, the European research center of Google or the Disney Research Lab are located in Switzerland.

In 2018, ICT overtook life sciences as the largest Swiss venture capital sector. Highly specialised Swiss SME's are increasingly gaining ground within this field as a result¹³.

Switzerland's dense cluster of data centers provides a robust and leading data protection environment. Within Europe, Switzerland ranks in the top ten in terms of the number of third-party data centers (2019)¹⁴.

Growth segments within this sector are: Enterprise Software / Business Process Engineering and -Outsourcing / Enterprise Resource Planning, IT-Security / Software as a Service (SaaS) / Big Data Solutions and Internet Technology / Content Management System (CMS) / E-Commerce.



Engineering

Switzerland has a strong reputation for the quality of its engineering, embodied by giants such as ABB, Autoneum, Bucher Industries and Schindler Aufzüge. Switzerland ranks second in a comparison with other countries for per capita machinery exports. The industry invested more than CHF2 billion into R+D in 2017, representing 14% of the entire R+D expenditure of the Swiss private sector.

The Swiss MEM industry is highly advanced in terms of its integration of innovation and production processes. This includes, in particular, the implementation of technology developed by the ICT sector.

One of the world's densest networks of free trade agreements gives companies in Switzerland access to key export markets, including the EU and China.



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Key Growth Opportunities in Switzerland

(continued)



With an export share of 60%, the EU is by far the most important market for the MEM industry¹⁵. In international comparison, Switzerland occupies second place in the per capita export of machinery¹⁶.



Supply Chain Management and Logistics

Switzerland has a large number of multinational companies that successfully use integrated supply chains to combine tax and customs with pure commercial and logistical considerations.

The FM Global Resilience Index 2021 ranks Switzerland fifth overall for resilience and supply chain safety after Norway, putting it ahead of most European countries including Luxembourg, Sweden, Germany, the Netherlands and Ireland¹⁷.

As for the future of logistics, the Swiss are looking to digitalisation as an important trend.

Switzerland is known for its tolerance, neutrality, and diplomacy which has attracted hundreds of international organisations from the United Nations to world sports federations.

There are many international non-governmental organisations (NGOs) which base their headquarters or significant operations in Switzerland such as the WTO, the WHO, the International Bureau of Education, the Red Cross, ISO and CERN, to just name a few. They range from human rights, education, healthcare to environmental conservation. Most of the NGO opportunities in Switzerland are centred around Geneva and with the United Nations and some 250 associated agencies. Also, many sports organisations have chosen Switzerland as their country of residence, such as the International Olympic Committee (IOC) in Lausanne, the UEFA in Nyon and the FIFA in Zurich.

By their nature, NGOs have an international outlook and are open to working with small and medium sized companies. The decision-making process is longer as there are more stakeholders involved and consensus needs to be reached. Long lead times of up to five years are common.

However, there are large potential rewards from the NGO sector. Irish successes to date have involved innovative or niche software and services, such as in e-learning and HR management.



Going Global

Helping You Win in Switzerland



Enterprise Ireland assists clients entering new markets with:

Pre-visit support

- Sector overview
- Validation of the opportunity for your product or service
- Evaluation of your market entry strategy
- Suggested channels to market
- Competitor analysis
- Relevant contacts/suggested itinerary

In-market supports

- Introductions to buyers and decision makers
- Identification of potential partners
- Facilitating buyer visits to Ireland
- Assistance with product launches and workshops
- Securing reference sites

International Trade Events Programme

- Inward buyers' missions to Ireland
- Group stands at international trade fairs
- Overseas trade missions
- Market study visits
- Client knowledge seminars
- Networking events with market contacts

Additional supports

- Introductions to specialists in all areas, including legal, recruitment, PR and taxation

Access to mentors

Enterprise Ireland has built up an excellent network of individuals who are available to work with Irish client companies looking to develop their business.

After you get there...

As a first-time entrant to the Swiss market, your brand may be totally unknown. To build market presence as efficiently as possible, take an integrated approach to marketing.

Hard copy corporate marketing materials are an important way of establishing your credentials and are a useful sales tool at trade fairs. They can, but it is not necessary, for them to be translated into German. As the English language is widely spoken amongst Swiss corporations, it is better to provide a flawless company brochure in English than a badly translated one in German (and note: there are many nuances between the German language and Swiss German).

Marketing material should include an overview of your product or service, contact details and, if possible, a significant customer endorsement.

Company websites must be updated to accommodate Swiss enquiries and sales, as well as being an online brochure. Have a Swiss language landing page with news relevant to the Swiss market and localised functionality, such as the inclusion of an impressum, or imprint.

If you are selling your products online, Swiss consumers appreciate a Swiss URL (.ch) address.

Social media is a good way of building up a network in Switzerland. Preferred business networks are LinkedIn and XING (www.xing.com).



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Helping You Win in Switzerland

(continued)

Also, Twitter, Instagram, Facebook and YouTube are popular among the Swiss. According to an analysis done by Oliver Wyman, a consultancy agency, 53% of the bosses of Swiss Market Index (SMI) companies profile themselves in social networks and are more active than their colleagues in the German-speaking neighbouring countries.

It is interesting to note is that women in management positions are more likely to be present on social media than their male counterparts. In Switzerland, 85% of the female management members of SMI companies are active on social networks, while the proportion of men is 60%.

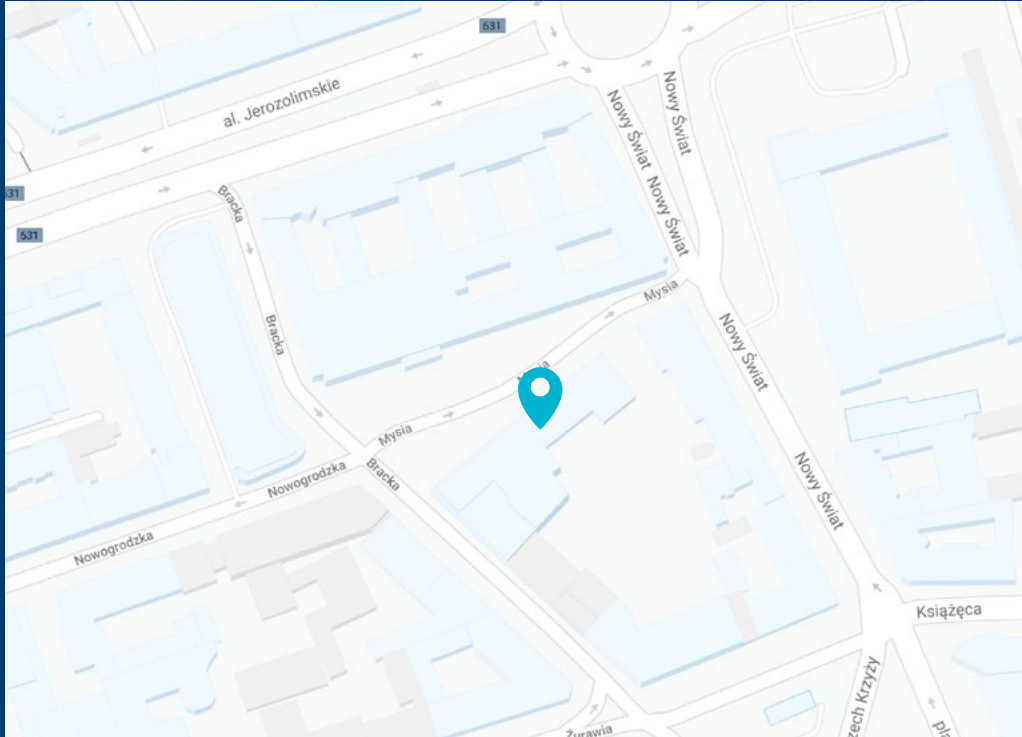
Switzerland is one of the most-highly digitalized countries in the world. Switzerland has the world's highest concentration of broadband connections and, with an average speed of 215.57 Mbps, enjoys the fastest internet connection in Europe. The use of mobile devices has increased in 2021 according to www.speedtest.net. Many Swiss obtain their daily information, email and news from their smartphone.



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Riailtas na hÉireann
Government of Ireland



Ireland's EU Structural and
Investment Funds Programmes
2014 - 2020

Co-funded by the Irish Government
and the European Union



European Union
European Regional
Development Fund

Ireland's European Structural and Investment Funds Programmes 2014-2021.
Co-funded by the Irish Government and the European Union.

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